



COMPANY UPDATE

Q1-2026



DISCLAIMER

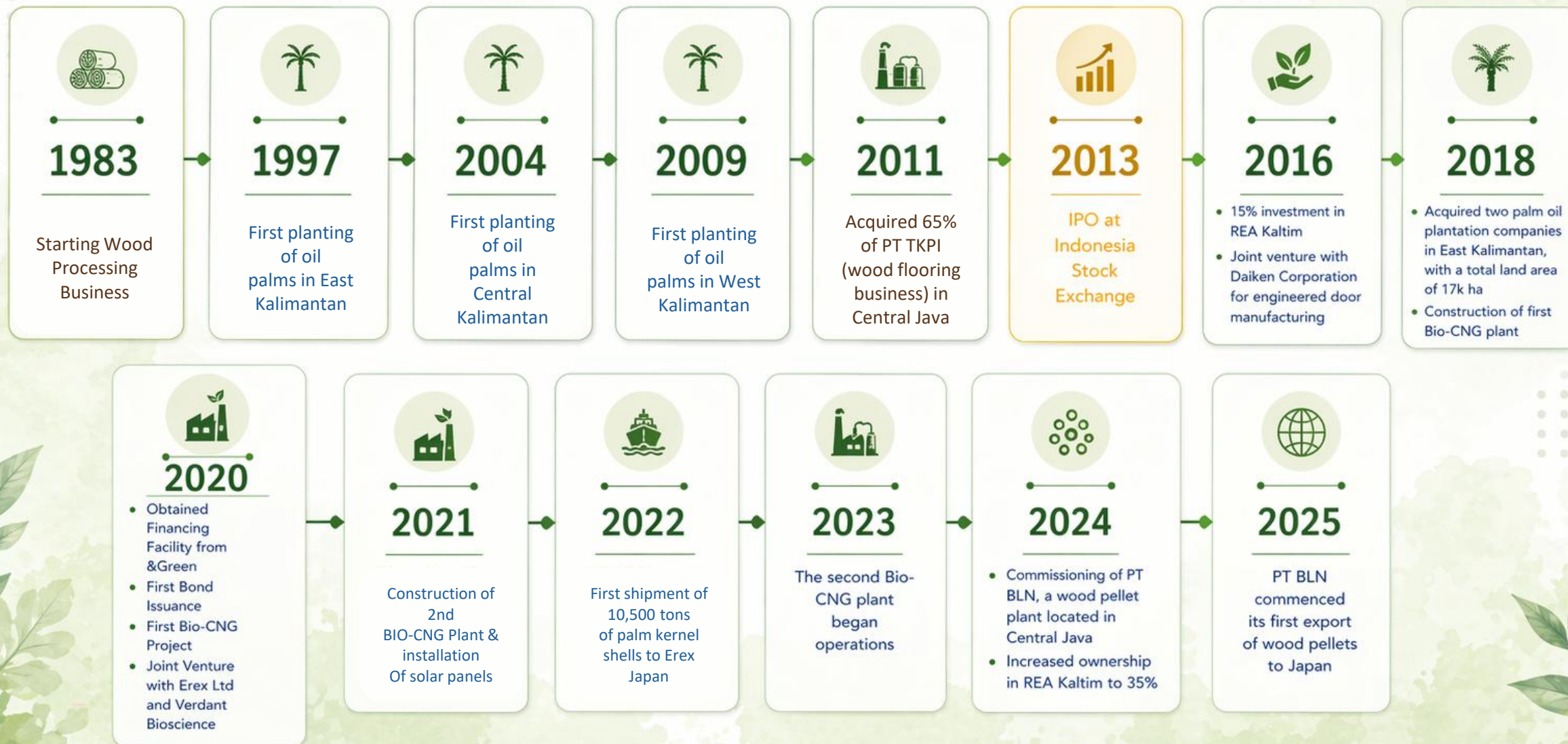
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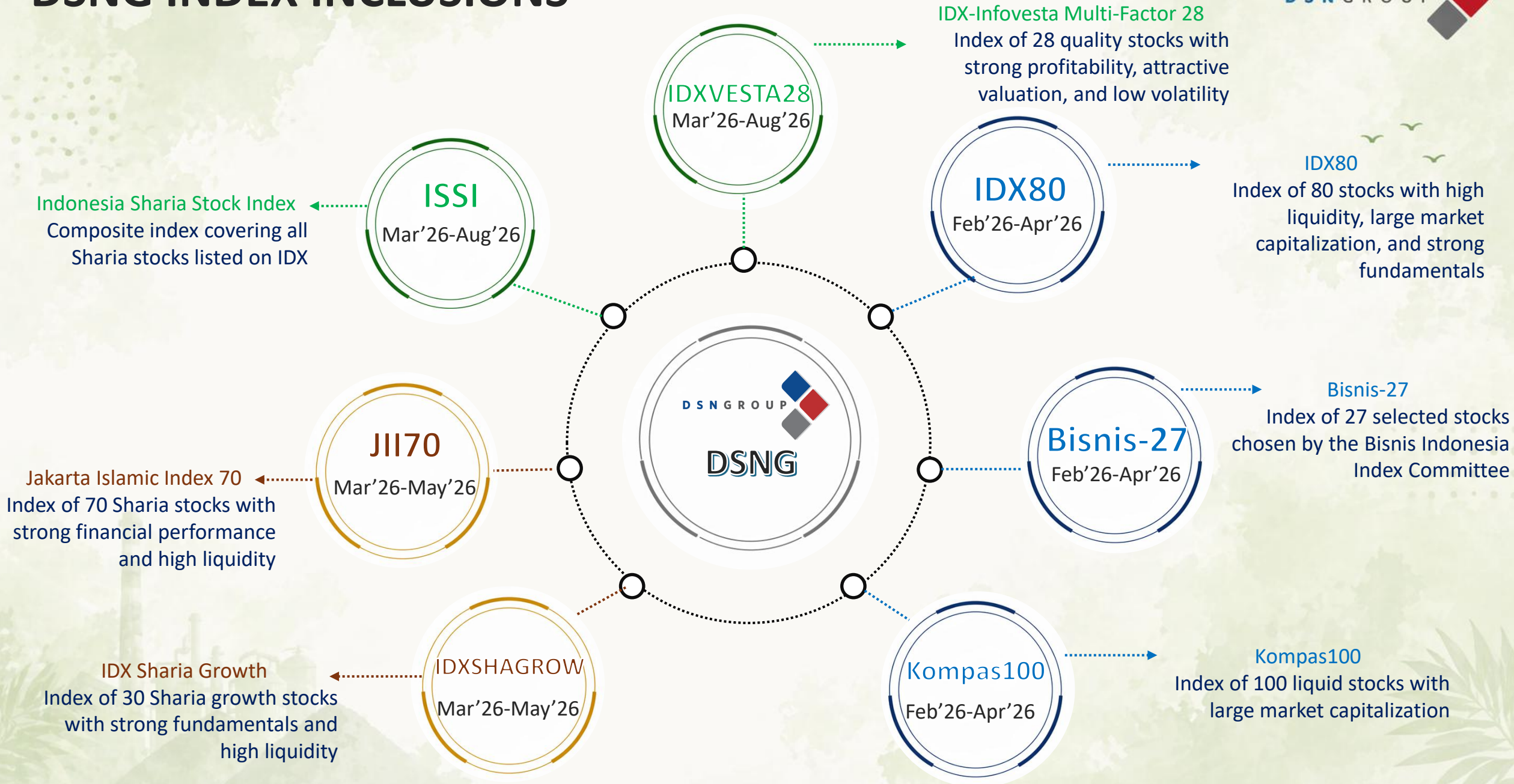
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DSNG MILESTONE

Established in 1980, DSN is a growing, green producer of Palm Oil, Wood Product, and Renewable Energy for global market



DSNG INDEX INCLUSIONS



DSNG – ESG & SUSTAINABILITY INDEX



Period :
Mar'26 – Mei'26

<https://kehati.or.id/en/index-sri-kehati/>

SRI KEHATI

- ✓ The best 25
- ✓ The top 25 stocks with the best ESG score within ESG KEHATI Universe
- ✓ Sector-agnostic

ESGQ 45 IDX KEHATI

- ✓ The top 45 stocks with ESG factors and Financial Indicators combined
- ✓ ESG score based on ESG KEHATI Universe
- ✓ Financial Indicators:
 - Profitability - ROE
 - Earning Risk - EPS Vol
 - Financial Risk - Leverage

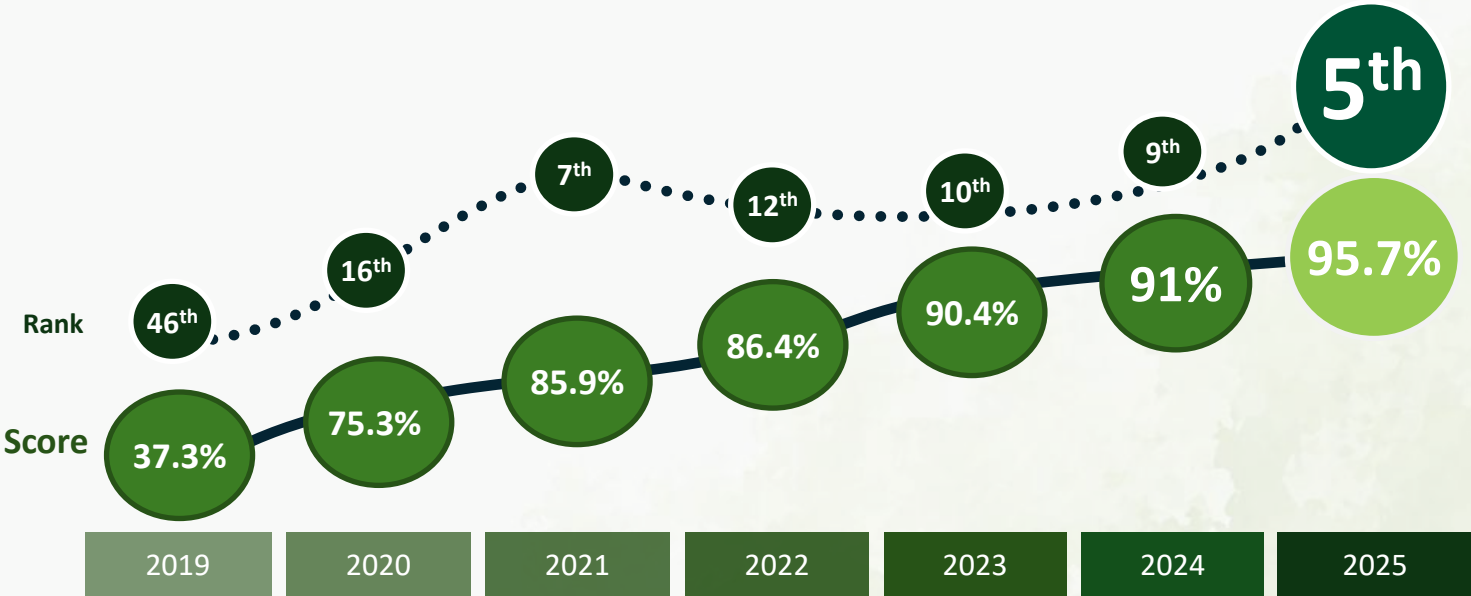
ESG SL IDX KEHATI

- ✓ The best sector representatives
- ✓ Stocks with above average score within each sector, taken from ESG KEHATI universe
- ✓ The numbers of constituents vary



Period :
Nov'25 – Nov'26

<https://www.spott.org/palm-oil/>





BUSINESS SEGMENTS



Palm Oil

The palm oil business is the backbone of our Group's business which in general represents more than **90%** of total consolidated revenue. First planted in the 1990's in East Kalimantan, then expanded to Central and West Kalimantan.



Wood Product

Our legacy business in the wood products started in 1980 with a logging business in Kalimantan. In the '90s, we ceased the logging business & moved to Java to produce wood panels for the Japanese market using Sengon (**albizia**), the agroforestry crop planted by smallholder farmers in Central Java.



Renewable Energy

It's a new business line dealing with biomass. This represents the manifestation of the zero-waste concept of sustainability practices. From the palm oil waste, we are exporting palm kernel shells, while the waste from the wood products segments are pelletized into wood pellets.



The products produced by DSNG Group have green certifications issued by independent certification bodies that have credibility in their respective fields, both on a national and international scale, such as **ISPO**, **RSPO**, **ISPO**, **JAS**, **FSC**, and **SVLK**.



ISPO



RSPO



JAS



FSC



SVLK

PALM OIL SEGMENT

DSNG replanting program which began in 2022, has felled 5.5 thousand ha and 3,7 thousand ha have been replanted. Total planted area reached 111.9 thousand ha, with an average age of 15 years.

('000 Ha)	Nucleus	Plasma	Total
Planted	82,8	29,1	111,9
Immature	5,0	0,5	5,5

Prime Mature
63%

Kalimantan, Indonesia



±61.7K ha in one area representing approximately ±56% of the Company's total plantation area.




PLANTATIONS
111,9K Ha Planted


CPO MILLS
675 Tons FFB/pt

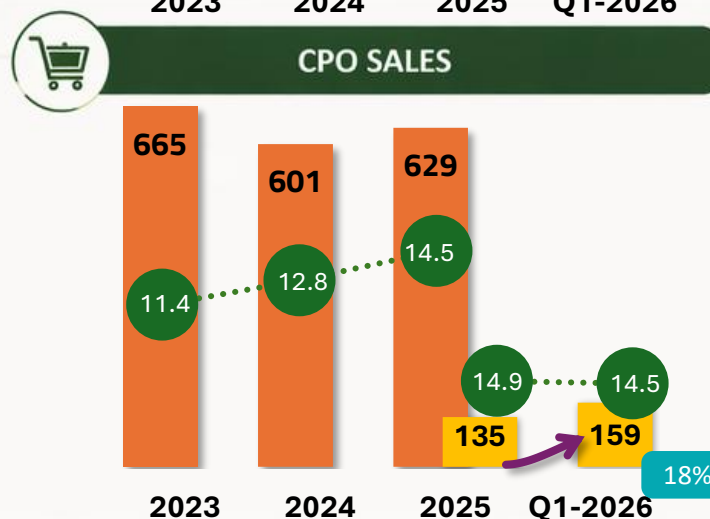
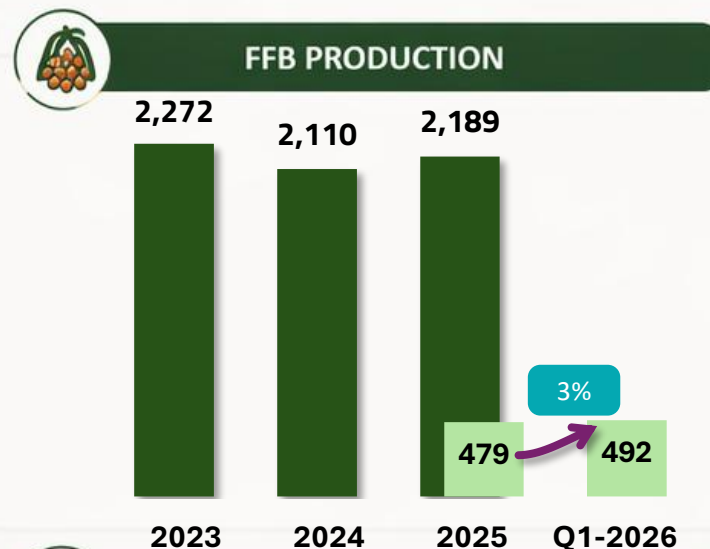

STORAGE
126,000 TONS Storage Tanks


BIO-CNG PLANTS
• 2.9 Mw Electricity
• 850 m³/hr Bio-Methane Gas

PALM OIL PERFORMANCE

DSNG recorded a **3%** increase in FFB production in 1Q26, supported by improving weather conditions and steady gains in plantation productivity.

The Palm Oil Segment maintained solid operational performance, with CPO production up **2% YoY** and sales volume increasing **18% YoY**.



KEY TAKEAWAY



FFB production
Up 3% YoY



CPO production
up 2% YoY



CPO revenue
up 15% YoY



PKO revenue
down 22% YoY

Technology Utilization Initiatives to Improve Cost Efficiency in Oil Palm Plantations



MAINTENANCE MANAGEMENT

Integration of plantation maintenance, fertilization, and control.



HARVEST MANAGEMENT

Harvesting integration process, from planning and execution to quality control.



AUTO GRADING & COUNTING

Application of AI technology to perform counting and grading of FFB ripeness levels



FUEL MANAGEMENT

Fuel monitoring and control from receipt and usage



Quality Increased



Manpower reduction



Cost reduction

WOOD PRODUCT SEGMENT



All our wood products are certified to numerous international standards and exported to many countries around the world. Our domestic wood supply chain are sourced from Agroforestry farms owned mostly by small farmers.

PANEL



- **Capacity**
12,000 M³/ Month



- **Product**
Blockboard, Plywood, Barecore



- **Raw Material**
Sengon & Jabon



- **Market**
100% Export (90% to Japan, 10% to other countries)

ENGINEERED FLOORING



- **Capacity**
150,000 M²/ Month



- **Product**
Engineered Wood Flooring



- **Raw Material**
Imported Oak & other Local Wood



- **Market**
Internasional (USA, EUROPE, Canada, Asia). **Domestic** (TEKA Showroom, Alam Sutra)

ENGINEERED DOOR



- **Capacity**
8,000 Sets/ Month



- **Joint venture**
between DSNG X DAIKEN



- **Product**
Engineered Door



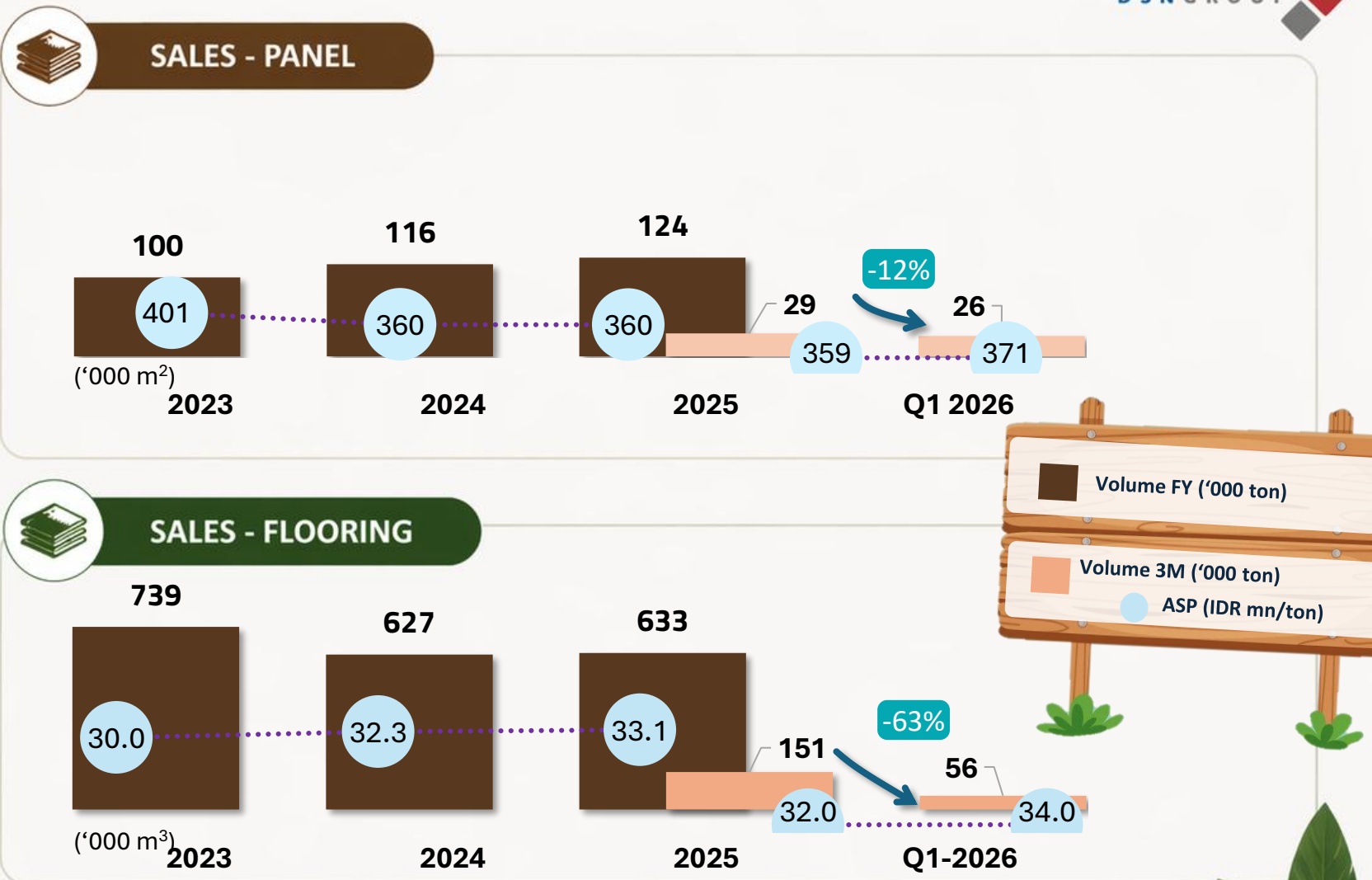
- **Market**
Internasional (Filipina, Taiwan, UK), Domestic

All Our Wood Product Certified



WOOD PRODUCT PERFORMANCE

In 1Q26, the Wood Products segment recorded a **17.5% YoY** decline in revenue, mainly due to lower engineered flooring and panel sales volume amid continued uncertainty in the U.S. export market.



KEY TAKEAWAY

Panel production volume down 63% YoY

Flooring production volume down 12% YoY

Focus on operational efficiency

TECHNOLOGY UTILIZATION INITIATIVES TO IMPROVE COST EFFICIENCY IN WOOD PRODUCT SEGMENT



INCREASING
EFFICIENCY &
EFFECTIVENESS

.....



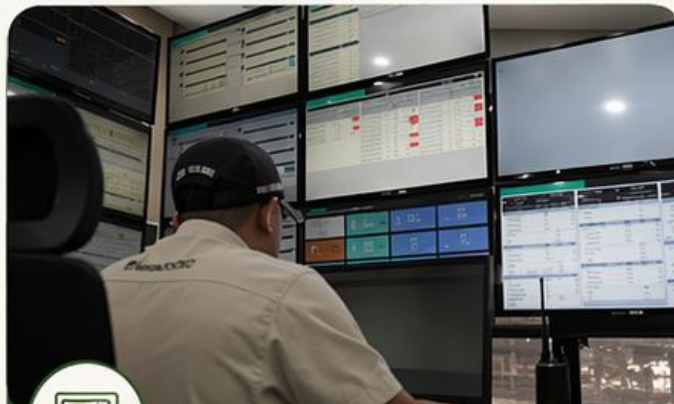
COST
LEADERSHIP

.....



ENVIRONMENTALLY
FRIENDLY

.....



INTEGRATED & REAL TIME DATA CONTROL



SOLAR PANEL INSTALLATION



BOILER CLOSE LOOP

VENDING MACHINE SPAREPART



RENEWABLE ENERGY SEGMENT



Our latest business segment supports the circular economy by converting the waste from palm business and wood business into energy.



Joint ventures with **Erex**, Co Ltd

Supply green-certified palm kernel shells as the biomass energy feedstock for power plants operated by Erex Corporation Japan to promote more power plants achieving low to zero carbon emissions.



Joint ventures with Sumitomo Forestry

Build a wood pellet factory in **Boyolali**, Central Java, utilizing the wood waste sourced from internal DSN Group's operation and external parties.



This plant has been operating commercially since 2025

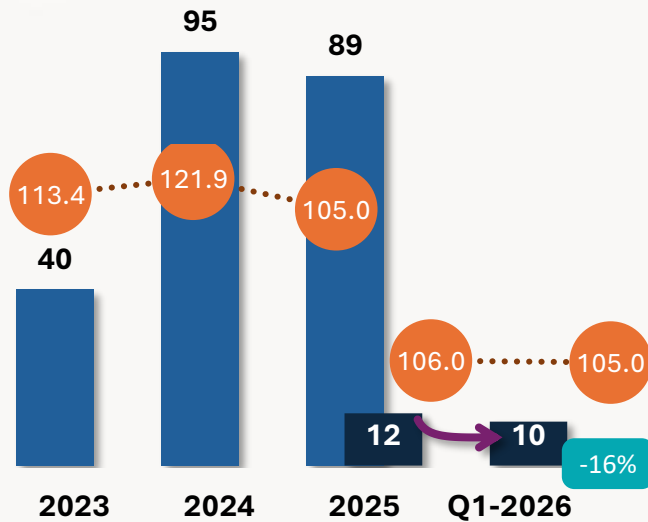


RENEWABLE ENERGY PERFORMANCE

PKS export volumes decreased by 15.8% YoY amid softer demand, especially from Japan after biomass subsidy reassessment, resulting in more cautious buying behavior. Meanwhile, wood pellet exports increased by 3% YoY, driven by the Korean market, although ASP declined by 9.4% YoY due to limited access to the higher-value Japanese market.



SALES – PALM KERNEL SHELL



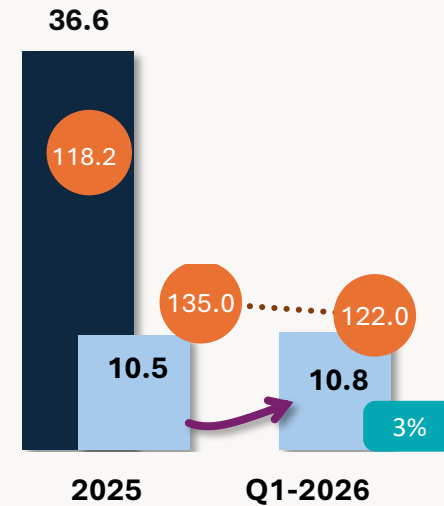
  Volume FY ('000 ton)

  Volume 3M ('000 ton)

 ASP (USD/ton)



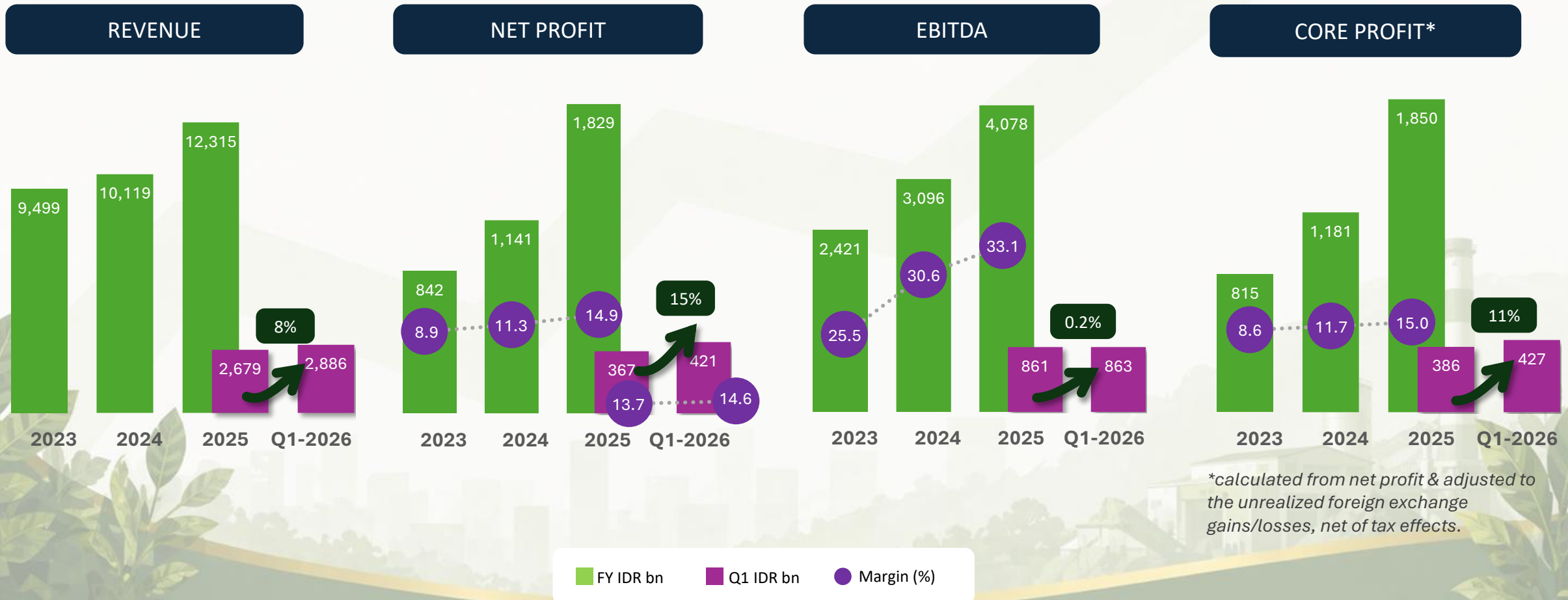
SALES – WOOD PELLET



Wood pellets began contributing revenue in 2025 following the commissioning of the wood pellet factory.

CONSOLIDATED INCOME STATEMENT

Net profit increased by 15% YoY, supported by lower interest expenses from ongoing deleveraging. Profitability improved, with net profit margin rising to 14.6%. While core profit margin showed a similar trend, indicating operational-driven earnings growth.



CONSOLIDATED BALANCE SHEET

Total assets increased slightly by 0.8% to Rp17.8 trillion, while liabilities declined by 4.7%, reflecting prudent financial management. We maintained a healthy capital structure with net debt to equity at 0.27x, where only 14% USD Loan exposure. Equity grew by 3.6% YoY, strengthening our financial position.

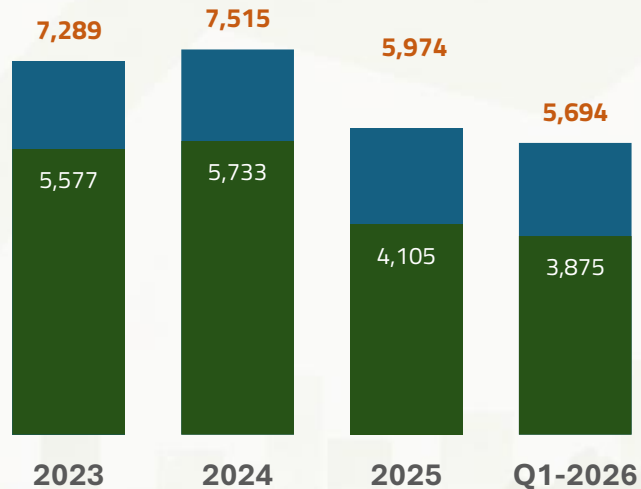
ASSET

■ Total Asset ■ Current Asset

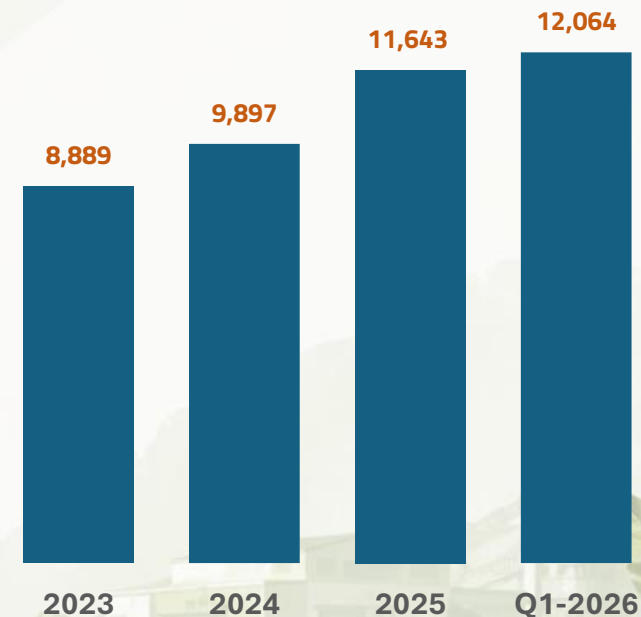


LIABILITIES

■ Total Liability ■ Debt



EQUITY



FINANCIAL SUMMARY



CONSOLIDATED

Profit & Loss (IDR bn)	Q1-26	Q1-25	YoY Δ%	Q4-25	Q3-25	QoQ Δ%	2025	2024	2023
Revenue	2,886	2,679	7.7	3,370	2,864	17.7	12,315	10,119	9,499
Gross Profit	810	794	2.0	1,017	878	15.8	3,850	3,004	2,527
% margin	28.0	29.6		30.2	30.7		31.3	29.7	26.6
Operating Profit	616	617	(0.04)	726	659	10.2	2,828	2,124	1,556
% margin	21.4%	23.2%		21.5%	23.0%		23.0	21.0	16.4
Net Profit	421	367	14.8	516	398	29.6	1,829	1,141	842
% margin	14.6%	13.7%		15.3%	13.9%		14.9	11.3	8.9
EBITDA	863	861	0.2	1,165	908	28.3	4,078	3,096	2,421
% margin	29.9%	32.1%		34.6%	31.7%		33.1	30.6	25.5
Financial Position	Q1-26	Q1-25		Q4-25	Q3-25	QoQ Δ%	2025	2024	2023
Total debt	3,875	5,452	(28.9)	4,105	4,358	(5.8)	4,105	5,733	5,577
Net debt	3,239	4,849	(33.2)	3,513	3,864	(9.1)	3,513	5,176	5,187
Total Asset	17,758	17,636	0.7	17,617	17,204	2.4	17,617	17,412	16,178
Total Equity	12,064	10,264	17.5	11,643	10,956	6.3	11,643	9,897	8,889
Total debt / equity	0.3x	0.5x		0.4x	0.4x		0.4x	0.6x	0.6x
Total debt / EBITDA	1.0x	1.6x		1.0x	1.1x		1.0x	1.9x	2.3x
Net debt / equity	0.3x	0.5x		0.3x	0.4x		0.3x	0.5x	0.6x
Net debt / EBITDA	0.8x	1.5x		0.9x	1.0x		0.9x	1.7x	2.1x

SEGMENTED

Palm Oil (IDR bn)

	Q1-26	Q1-25		Q4-25	Q3-25	QoQ Δ%	2025	2024	2023
Revenue	2,611	2,350	11.1	2,999	2,454	22.2	10,846	8,784	8,354
Gross Profit	795	745	6.7	973	831	17.1	3,661	2,782	2,332
% margin	30.4	31.7		32.4	33.9		33.7	31.7	27.9
Operating Profit	684	629	8.8	804	696	15.6	3,007	2,218	1,611
% margin	26.2	26.8		26.8	28.4		27.7	25.3	19.3
EBITDA	898	849	5.7	1,198	918	30.6	4,133	3,104	2,395
% margin	34.4	36.1		40.0	37.4		38.1	35.3	28.7
Profit Before Tax	654	539	21.4	759	605	25.4	2,717	1,785	1,216
% margin	25.1	22.9		25.3	24.7		25.1	20.3	14.6

Wood Products (IDR bn)

	Q1-26	Q1-25		Q4-25	Q3-25	QoQ Δ%	2025	2024	2023
Revenue	235	285	(17.5)	294	327	(10.4)	1,242	1,152	1,074
Gross Profit	7	36	(80.0)	29	31	(6.9)	139	157	166
% margin	3.1	12.6		9.9	9.5		11.2	13.6	15.5
Operating Profit	(28)	13	(314.4)	(16)	7	(317.2)	13	27	44
% margin	(11.8)	4.6		(5.3)	2.2		1.0	2.4	4.1
EBITDA	(9)	29	(131.7)	14	25	(44.6)	93	97	118
% margin	(3.9)	10.2		4.7	7.6		7.5	8.4	11.0
Profit Before Tax	(31)	(5)	545.5	(19)	(2)	888.4	(14)	(16)	23
% margin	(13.2)	(1.7)		(6.3)	(0.6)		(1.1)	(1.4)	2.2

Renewable Energy (IDR bn)

	Q1-26	Q1-25		Q4-25	Q3-25	QoQ Δ%	2025	2024	2023
Revenue	40	44	(8.4)	77	83	(6.5)	226	183	70
Gross Profit	8	13	(40.7)	15	16	(7.1)	51	65	30
% margin	19.4	29.9		19.3%	19.5%		22.4	35.8	42.2
Operating Profit	(1)	6	(108.9)	(3)	(1)	132.1	2	26	13
% margin	(1.3)	13.4		(3.7)	(1.5)		0.7	14.0	17.9
EBITDA	3	10	(65.1)	1	3	(55.4)	18	26	13
% margin	8.4	22.0		1.7	3.5		7.8	14.2	18.1
Profit Before Tax	(3)	3	(189.2)	(5)	(4)	37.5	(8.8)	26	13
% margin	(7.2)	7.4		(6.8)	(4.6)		(3.9)	14.1	18.0

THANK YOU



Growing Sustainably, Creating Value

